

Adopt a Holistic Approach to Development and Security, Enhance Public Governance Efficacy

Security is the prerequisite for development, whereas development reinforces security. Drive a shift towards a prevention-based model for security governance of the city to enhance the resilience of the economy and society. Spearhead various initiatives with a reform-oriented mindset to induce development impetus.

Safeguard National Security

- Under the guidance of the holistic national security approach, continue to improve Hong Kong's **top-level structure, legal system, and enforcement mechanisms** to safeguard national security.
- Resolutely **ensure that laws are observed and strictly enforced** to bring offenders to account. Strengthen national security education.

Reinforce City Governance, Strengthen Disaster Prevention, Mitigation, and Response Capabilities

- Explore the development of Hong Kong's "AI City Brain" integrated city management system to connect city management data of different departments. With the use of new technologies such as AI, big data, and the Internet of Things, etc. for **real-time inter-departmental data sharing and smart analysis**, realise real-time perception, risk alert, instant prediction, and synergised processing in the management and operation of the city, thereby enhancing the resilience of the city.
- Comprehensively enhance **fire safety governance efficacy** through inspections and rectifications on fire safety risks and implementation of an accountability mechanism, while improving the response strategy for tackling major fire incidents and pursuing legislative amendments of the Fire Services Ordinance to enhance the deterrent effect and enforcement effectiveness.
- Comprehensively enhance **building safety governance**. Reform building rehabilitation strategies and enhance the support for owners. Deepen building management reform by promoting the joint property management model in an orderly manner and encouraging innovative application of smart management solutions, so as to develop a smart community network.
- **Strengthen flood control and drainage, shoreline management, and slope safety management**. Enhance the drainage and regulation capabilities and optimise the synergised layout of drainage networks and flood control facilities in districts. Conduct R&D on AI model for a smart flood forecast and alert system. Continuously manage and control slope safety risks in a holistic manner.

Build an Efficient Government, Digitalise and Intelligentise Public Administration

- Improve the **civil service training management system** to entrench the people-oriented ethos. Enhance the civil service performance appraisal system and the fairness in giving out rewards and meting out punishments.
- Expedite the **digitalisation and intelligentisation of public administration** to enhance efficacy, such as leveraging technology to enhance work efficiency of law enforcement agencies and utilising data analytics to step up surveillance for combating abuse of public rental housing, etc.
- Empower **process integration through digital intelligence**. Promote wider adoption of the "digital-first" principle in government processes, and expand the digital identity functions and one-stop e-services powered by "iAM Smart" and the Digital Corporate Identity Platform.

Strengthen the District Governance System

- Refine the **high-level coordination mechanism** for the Steering Committee on District Governance and the Task Force on District Governance to coordinate the work of various bureaux and relevant departments on all fronts, with a view to proactively and efficiently addressing district governance issues. Strengthen District Officers' capabilities in discharging their duties by enhancing their coordination and execution capabilities.
- Bolster the district governance mechanism to enhance efficacy. **Deepen the collaboration of the "troika" of district governance** to uphold the ethos of "actively responding to the people's aspirations".